M I S S I O

N

o provide necessary funding for: (1) capital projects not funded by a dedicated funding source, (2) transfers to other funds, (3) reserves earmarked for known future needs, and (4) a reserve for unforeseen contingencies

#### City Service Areas

Economic and Neighborhood Development
Environmental and Utility Services
Public Safety
Recreation and Cultural Services
Transportation Services
Strategic Support

#### **Programs**

Capital Contributions

Transfers to Other Funds

Earmarked Reserves

Contingency Reserve

## **Budget Summary**

	2002-2003 Actual 1	2003-2004 Adopted 2	2004-2005 Forecast 3	2004-2005 Adopted 4	% Change (2 to 4)
Dollars by Program					
Capital Contributions	\$ 35,461,795	\$ 20,052,000	\$ 4,812,000	\$ 19,419,583	(3.2%)
Transfers to Other Funds	6,467,389	5,206,902	5,117,457	5,867,457	12.7%
Earmarked Reserves	0	71,544,947	5,990,768	51,585,309	(27.9%)
Contingency Reserve	0	25,086,675	24,057,000	24,473,675	(2.4%)
Total	\$ 41,929,184	\$ 121,890,524	\$ 39,977,225	\$ 101,346,024	(16.9%)
Dollars by Category					
Capital, Transfers, Reserves	\$ 41,929,184	\$ 121,890,524	\$ 39,977,225	\$ 101,346,024	(16.9%)
Total	\$ 41,929,184	\$ 121,890,524	\$ 39,977,225	\$ 101,346,024	(16.9%)
Dollars by Fund					
General Fund	\$ 41,929,184	\$ 121,890,524	\$ 39,977,225	\$ 101,346,024	(16.9%)
Total	\$ 41,929,184	\$ 121,890,524	\$ 39,977,225	\$ 101,346,024	(16.9%)
Authorized Positions	N/A	N/A	N/A	N/A	N/A

## **Budget Reconciliation**

(2003-2004 Adopted to 2004-2005 Adopted)

	Positions	General Fund (\$)
Prior Year Budget (2003-2004):	0.00	121,890,524
Base Adjustments		
One-Time Prior Year Expenditures Deleted		
Rebudget: Capital Projects		(16,061,000)
Rebudget: 2003-2004 Future Deficit Reserve		(5,548,231)
Rebudget: Burrowing Owl Reserve		(338,520)
Rebudget: Computer-Aided Dispatch System Replacement Reserve		(1,000,000)
Rebudget: e-Government Applications Reserve		(1,810,000)
Rebudget: Economic Uncertainty Reserve		(15,810,000)
Rebudget: Enhanced Parks Maintenance Reserve		(1,963,884)
Rebudget: Fee-Supported - Building, Fire, Planning Reserves		(2,007,884)
Rebudget: Future Capital Projects/SNI Reserve		(6,846,718)
Rebudget: Geographic Information Systems Reserve		(184,725)
Rebudget: Salary and Benefit Reserve		(9,285,318)
Rebudget: Worker's Compensation/General Liability Reserve		(15,000,000)
Rebudget: Contingency Reserve		(1,041,675)
One-time Prior Year Expenditures Subtotal:	0.00	(76,897,955)
Technical Adjustments to Costs of Ongoing Activities		
Restoration of One-time Fire Apparatus Replacement		941,000
and Repair Funding Shift		341,000
Fire Apparatus Bond Payments Adjustment		(166,000)
Congestion Management Program Adjustment		46,000
Communications Center and Camden Center Debt Service Tsfr. Adj.      Collifornia Fox Theodor Maintanana Basania Establishment		1,392
California Fox Theater Maintenance Reserve Establishment     Communications Reserve Establishment		750,000
Communications Reserve Establishment		143,000
Computer Reserve Establishment		100,000
Equipment Reserve Establishment		250,000
New Parks & Recreation Facilities Maint. Reserve Establishment		373,000
New Civic Center Operating and Maint. Reserve Establishment		452,768
Salary and Benefit Reserve Adjustment		(7,740,667)
Street Maintenance Activities Reserve Establishment		137,000
General Fund Balancing Plan Actions		
(Approved by City Council 8-26-03, see Appendices for more info)		
- Arts Program Coordinator (Conv. & Cultural Affairs Fd Transfer)		(90,837)
- New Parks & Recreation Facilities Maintenance Reserve		(224,000)
Contingency Reserve Adjustment		12,000
Technical Adjustments Subtotal:	0.00	(5,015,344)
2004-2005 Forecast Base Budget:	0.00	39,977,225

## Budget Reconciliation (Cont'd.)

(2003-2004 Adopted to 2004-2005 Adopted)

	Positions	General Fund (\$)
Investment/Budget Proposals Approved		
Capital Contributions		
Public Safety CSA		(0.44, 0.00)
<ul> <li>Capital Contributions: Fire Apparatus Replacement and Repair Funding Shift</li> </ul>		(941,000)
- Capital Contributions: Rebudget of 2003-2004 Projects		1,360,000
Recreation and Cultural Services CSA		1,500,000
- Capital Contributions: Rebudget of 2003-2004 Projects		4,723,235
Transportation Services CSA		.,. 20,200
- Capital Contributions: City-Wide Sidewalk Repairs		(500,000)
- Capital Contributions: Rebudget of 2003-2004 Projects		2,238,000
Strategic Support CSA		, ,
- Capital Contributions: Rebudget of 2003-2004 Projects		7,727,348
Capital Contributions Subtotal:	0.00	14,607,583
·		
Transfers to Other Funds		
Recreation and Cultural Services CSA		
- Transfers to Other Funds: Convention & Cultural Affairs Fund/		750,000
California Fox Theater		
Transfers Subtotal:	0.00	750,000
Earmarked Reserves  Economic and Neighborhood Development CSA  - Earmarked Reserves: Comprehensive General Plan Update  - Earmarked Reserves: Fee-Supported - Building and		200,000 105,689
Planning Reserves		7 740 700
- Earmarked Reserves: Rebudgets  Recreation and Cultural Services CSA		7,740,708
- Earmarked Reserves: California Theatre Maintenance		(4 422 000)
and New Parks and Recreation Facilities Maintenance		(1,123,000)
Reserves Elimination		
- Earmarked Reserves: Rebudgets		7,908,276
Transportation Services CSA		7,900,270
- Earmarked Reserves: Street Maintenance Activities		(137,000)
Reserve Elimination		(101,000)
Strategic Support CSA		
- Earmarked Reserves: Salary and Benefit Reserve -		(1,822,160)
Management Salary Increases and Professional Development		(:,==,:==)
Program Suspension		
- Earmarked Reserves: Salary and Benefit Reserve -		(350,000)
Voluntary Furlough and Special Reduced Work Week		(,)
- Earmarked Reserves: Communications, Computer, and		(493,000)
Equipment Reserves Elimination		(,,
- Earmarked Reserves: Mayor's June Budget Message		(12,524,554)
Rebalancing Implementation Plan		, , ,
- Earmarked Reserves: Compensation/State Budget Impact Contingency Plan Reserve		2,000,000

## Budget Reconciliation (Cont'd.)

(2003-2004 Adopted to 2004-2005 Adopted)

	_	Positions	General Fund (\$)
Investment/Budget Propos	sals Approved		
Earmarked Reserves Strategic Support CSA (Cont'd.)			
- Earmarked Reserves: Rebudgets	Earmarked Reserves Subtotal:	0.00	44,089,582 <b>45,594,541</b>
Contingency Reserve Strategic Support CSA - Contingency Reserve: Rebudget			416,675
5 , 5	Earmarked Reserves Subtotal:	0.00	416,675
Total Investment/Budget Proposa	lls Approved	0.00	61,368,799
2004-2005 Adopted Budget Total		0.00	101,346,024

# Budget Program: Capital Contributions City Service Area: Multiple

Capital Contributions	2002-2003 Actual 1			2003-2004 Adopted 2	2004-2005 Forecast 3			2004-2005 Adopted 4	
Public Safety CSA Public Safety Capital Program									
Fire Apparatus/Engine 31/Rescue Units	- \$	406,325	\$	0	\$	0	\$	0	
Fire Apparatus Bond Payments	•	812,539	·	729,000	•	563,000	·	563,000	
Fire Apparatus Lease Payments		411,784		0		0		0	
Fire Apparatus Replacement and Repair		642,519		1,435,000		941,000		1,360,000	
Fire Reserve Apparatus Tools and Equipment		47,141		324,000		0		0	
Fire Station 9 Improvements		7,108		0		0		0	
Fire Station Air Conditioning		789,491		0		0		0	
Fire Training Truck/Engines		1,141,301		350,000		0		0	
Police Administration Building Chiller		439,884		0		0		0	
Police Administration Building Seismic Retrofit		619,087		0		0		0	
Total Public Safety Capital Program	\$	5,317,179	\$	2,838,000	\$	1,504,000	\$	1,923,000	
Total Public Safety CSA	\$	5,317,179	\$	2,838,000	\$	1,504,000	\$	1,923,000	
Recreation and Cultural Services CSA Library Capital Program									
Branch Libraries Fixtures, Furnishings & Equipment	\$	0	\$	0	\$	0	\$	72,000	
Joint Library Automation Projects		455,000		0		0		0	
Joint Library Planning		41,800		0		0		0	
Vineland Fixtures, Furnishings & Equipment		0		900,000		0		0	
West Valley Branch-LEED Certification		277,641		0		0		0	
West Valley Branch Replacement		3,131,012		0		0		0	
Total Library Capital Program	\$	3,905,453	\$	900,000	\$	0	\$	72,000	
Parks & Community Facilities Capital Program	_								
Almaden Valley Parks	\$	166	\$	0	\$	0	\$	0	
Almaden Winery Center Conversion		56,953		2,134,000		0		237,000	
Almaden Winery Historic Preservation		319		0		0		0	
Almaden Winery Park Enhancements		127,024		0		0		0	
Andrew Hill High School Field Improvements		262,500		0		0		0	
Alviso Community Center		250,000		0		0		0	
Alviso Youth Center		0		98,000		0		0	
Bird and Fisk Park		207,982		0		0		0	
Boggini Park Little League Field Upgrades		26,348		138,000		0		0	
Boggini Park Tot Lot		75,286		0 000		0		0	
Brook Tree Park Hybrid Playground Buena Vista Park		0 35,837		28,000 0		0		0	
Cahill Park Improvements		35,63 <i>1</i> 7,747		190,000		0		190,000	
Camden Community Center Fitness Equipment		19,282		190,000		0		190,000	
Camden Lifetime Activities Center		6,080		0		0		0	
Carrabelle Park Play Area Improvements		51,412		200,000		0		12,000	
Community Garden at Latimer Elementary School		85,943		0		0		0	
Community Park-Floyd and Locust Streets		216,881		87,000		0		70,000	

## Budget Program: Capital Contributions City Service Area: Multiple

Canital Contributions	2002-2003 Actual	2003-2004 Adopted	2004-2005 Forecast	2004-2005 Adopted
Capital Contributions	1	2	3	4
Recreation & Cultural Services CSA (Cont'd.)				
Parks & Community Facilities Capital Program (Cont	'd.)			
Demolition (6th and Williams Park)	, \$ 1,844	\$ 0	\$ 0	\$ 0
Doerr Park Restroom Renovations	116,184	0	0	0
Fair Swim Center	2,495,028	0	0	0
Fernish Park Trail	4,029	0	0	0
Former Fire Station 27 Community Center	29,717	279,000	0	0
Groesbeck Hill Park Basketball Court	29,999	0	0	0
Groesbeck Hill Park Perimeter Landscaping	104,563	0	0	0
Groesbeck Hill Park Security Lighting	66,964	0	0	0
Groesbeck Hill Park Tennis Court	57,499	0	0	0
Guadalupe Creek Trail	49,722	0	0	0
Guadalupe River Trail Improvements	230,681	20,000	0	0
Hoffman/Via Monte Neighborhood Center	0	350,000	0	650,000
Houge Park Tot/Youth Lot Renovation	22,190	0	0	0
Kirk Center Landscaping and Outdoor Fixtures	9,390	206,000	0	0
Lone Hill Park Tot/Youth Lot & Restroom Renov	34,602	0	0	0
Los Gatos Creek Trail/Lonus Extension	2,893	182,000	0	150,000
Los Paseos Youth & Family Center	0	0	0	272,235
Lower Silver Creek Pedestrian Bridge	0	215,000	0	215,000
McKean Road Sports Complex	0	0	0	50,000
Minor Restroom Improvements	28,523	0	0	0
Murdock Park Restroom Replacement	(103)	0	0	0
Neighborhood Park Signage Improvements	31,955	50,000	0	0
Northside Community Center	2,929,580	250,000	0	303,000
Open Space - Greenbelt	0	300,000	0	300,000
PG&E Easement at Wenlock Drive	34,244	200,000	0	210,000
Park Equipment Replacement	5,039	0	0	0
Parks and Recreation Bond Projects	706	0	0	588,000
Parkview III Senior Friendly Elements	5,105	62,000	0	57,000
"Play for All" on Curtner	11,867	0	0	0
Playground Safety Improvements	6,590	0	0	0
Police Athletic League (PAL) Gymnasium	128,220	52,000	0	52,000
Renovation Irrigation System Paul Moore Park	93,956	0	0	0
Southside Com Ctr Playground Equip Replace	35,455	0	0	0
Southside Community Center Computer Portable	8,922	701,000	0	665,000
Southside Community Center Renovation	54,079	0	0	0
Tamien Station Skateboard Park	369	630,000	0	630,000
Thousand Oaks Park Lighting & Water Supply	14,999	0	0	0
Turf Renovations	5,701	0	0	0
Watson Dog Park	253,753	0	0	0
Total Parks & Community Facilities Capital Pgm.	\$ 8,334,024	\$ 6,372,000	\$ 0	\$ 4,651,235
Total Recreation and Cultural Services CSA	\$ 12,239,477	\$ 7,272,000	\$ 0	\$ 4,723,235

## Budget Program: Capital Contributions City Service Area: Multiple

Capital Contributions		02-2003 Actual 1	2003-2004 Adopted 2	2004-2005 Forecast 3	2004-2005 Adopted 4
Transportation Services CSA Traffic Capital Program					
Aborn Square Loop Sidewalk Installation	<sub>\$</sub>	138,715	\$ 0	\$ 0	\$ 0
Almaden Road Sidewalk Improvements	Ψ	46,929	0	0	0
Barberry Lane Sidewalk Installation		159,307	0	0	0
Berryessa Road MIL		515,980	20,000	0	0
Boynton Avenue Sidewalk Installation		393,793	50,000	0	25,000
Buchser Avenue Curb and Gutter Repairs		28,888	0	0	0
Camden Avenue MIL: Blossom Hill to Kooser		146,000	0	0	0
Cedro St/Cas Drive and Buckeye Drive		32,436	125,000	0	0
City-Wide Sidewalk Repairs		2,379,419	2,000,000	2,000,000	1,500,000
Coleman Road MIL: Porto Alegre-Sentinel		31,897	0	0	0
Colleen Drive Repairs		6,301	0	0	0
Congestion Management Program Dues (Prop 111)		661,624	662,000	708,000	708,000
Curb and Gutter Repair Program		378,747	0	0	0
Curtner Avenue Infrastructure Improvements		39,800	0	0	0
Eden/Lynhaven Enhanced Crosswalks		1,360	89,000	0	2,000
Hensley Historic District		67,367	0	0	0
Hillsdale Avenue Sidewalk Installation		14,140	0	0	0
Holly Hill Infrastructure Improvements		19,919	128,000	0	128,000
Julian St/McKee St Overpass Pedestrian Safety		29,685	0	0	0
King & Barberry Traffic Signal		74,238	0	0	0
Lewis Road Street Improvements		322,080	0	0	0
Lincoln Ave Enhanced Crosswalks		0	180,000	0	100,000
Proposition 111 Street Improvement Debt Service		229,000	0	0	0
Redmond Ave MIL: East of Meridian		49,131	302,000	0	20,000
Santa Teresa Boulevard: Median Island		0	0	0	0
Landscaping (Cottle to Springer)		191,150	0	0	0
Santa Teresa Boulevard: Median Island		0	0	0	0
Landscaping (Lean to Snell)		277,245	0	0	0
Santa Teresa Boulevard: Median Island		0	0	0	0
Landscaping (Snell to Blossom)		212,687	20,000	0	0
Santa Teresa Boulevard: Median Island		0	0	0	0
Landscaping (Springer to Lean)		174,850	0	0	0
Seven Trees Neighborhood Improvements		63,055	79,000	0	62,000
Sidewalk at San Tomas Aquino/Payne		9,903	205,000	0	0
Street Lighting at Cooley Dr & Shortridge Ave		0	85,000	0	0
Street Light Installations: 2002-2003		10,555	270,000	0	0
Street Lighting at Elementary Schools		161,352	0	0	2 000
Street Lighting at Schools: 2002 2003		0 28,213	0	0	3,000
Street Lighting at Schools: 2002-2003 Street Lights-Backlog			40,000	0	0
		305,952	40,000 0		0
Street Lights-Mayor's Message Street Reconstruction Projects		4,001 26,204	974,000	0	840,000
Towers Lane Improvements		149,031	1,140,000	0	1,056,000
Traffic Calming		951,238	1,140,000	0	1,056,000
Traine Caiming		3J1,Z30	U	U	U

#### **Budget Program: Capital Contributions**

City Service Area: Multiple

Capital Contributions	2	2002-2003 Actual 1	2003-2004 Adopted			2004-2005 Adopted 4	
		•					
Transportation Services CSA (Cont'd.) Traffic Capital Program (Cont'd.)							
Traffic Signal at Senter Rd & Wool Creek Drive Traffic Signals West Hedding & Elm Street Landscaping Project	\$	16,148 21,036 37,006	\$ 250,000 0 115,000	\$	0 0 0	\$	0 0 0
Westmont Avenue Crosswalk Uplights White Road MIL: Marten to Tully White Road: Penitencia to McKee		1,578 35,002	88,000		0		2,000
Williams Road Sidewalk Installation Willow Glen Pedestrian Street Lighting		20,914 69,000 29,487	0 0 0		0 0 0		0 0 0
Total Traffic Capital Program	\$	8,562,363	\$ 6,822,000	\$	2,708,000	\$	4,446,000
Total Transportation Services CSA	\$	8,562,363	\$ 6,822,000	\$	2,708,000	\$	4,446,000
Strategic Support CSA Communications Capital Program							
COPS 2003-2004 Interoperable Commun Grant Interoperable Communications Radio Grant	\$	0	\$ 0	\$	0	\$	4,818,348 489,000
Total Communications Capital Program	\$	0	\$ 0	\$	0	\$	5,307,348
Strategic Support CSA Municipal Improvements Capital Program							
Alviso Education Center	\$	0	\$ 675,000	\$	0	\$	400,000
Alviso Ring Levee		44,871	0		0		0
Animal Shelter Facility		7,283,333	600,000		0		315,000
Animal Shelter Expansion		0	0		0		1,000,000
Arena Repairs		68,189	230,000		100,000		312,000
Arena Rigging Fall Protection System		109,880	0		0		0
City Hall Improvements		11,001	0		0		0
Civic Center Relocation		35,999	0		0		0
Compaq Arena Water Pressure Repairs Convention Center ADA		240,999	0		0		0
Facilities Improvements		42,791 126,935	0		0		0
Fuel Tank Monitoring		13,441	50,000		50,000		50,000
Historical Museum Improvements		8,790	0 30,000		0		0
Historical Museum Light Tower		31,627	0		0		0
Ice Centre Corrective Work		238,405	0		0		0
Ice Centre Expansion		167,749	90,000		0		12,000
Ice Centre Public Art		810	0		0		0
Los Lagos Golf Course		51,178	31,000		0		0
Los Lagos Golf Course Enhancements		2,816	484,000		0		481,000
Methane Monitoring/Control		214,983	250,000		250,000		250,000
Miscellaneous Building Repairs		377,312	225,000		0		0
Municipal Stadium Improvements		24,225	35,000		0		0
River Street Historic District		16,251	0		0		0

#### **Budget Program: Capital Contributions**

City Service Area: Multiple

Capital Contributions	2	2002-2003 Actual 1	_	2003-2004 Adopted 2		004-2005 Forecast 3		004-2005 Adopted 4
Strategic Support CSA (Cont'd.) Municipal Improvements Capital Program (Cont'd.)	- \$	0	\$	250.000	\$	0	\$	0
Security Improvements Unanticipated/Emergency Maintenance	Ф	231,190	Φ	200,000	Ф	200,000	Φ	200,000
Total Municipal Improvements Capital Program	\$	9,342,776	\$	3,120,000	\$	600,000	\$	3,020,000
Total Strategic Support CSA	\$	9,342,776	\$	3,120,000	\$	600,000	\$	8,327,348
TOTAL	\$	35,461,795	\$	20,052,000	\$	4,812,000	\$	19,419,583

#### **Budget Program: Transfers to Other Funds**

City Service Area: Multiple

Transfers to Other Funds	2	2002-2003 Actual 1	ual Adopted		_	2004-2005 Forecast 3		004-2005 Adopted 4
Environmental and Utility Services CSA								
Low Income Rate Assistance Program	\$	315,595	\$	0	\$	0	\$	0
Total Environmental and Utility Services CSA	\$	315,595	\$	0	\$	0	\$	0
Public Safety CSA								
Communications Center Debt Service	\$	2,376,180	\$	2,369,400	\$	2,374,200	\$	2,374,200
Local Law Enforcement Block Grant Fund		101,500		0		0		0
Total Public Safety CSA	\$	2,477,680	\$	2,369,400	\$	2,374,200	\$	2,374,200
Recreation and Cultural Services CSA								
Camden Center Debt Service	\$	213,263	\$	218,863	\$	215,455	\$	215,455
Construction & Conveyance Tax Fund/City-Wide		500,000		0		0		0
Construction & Conveyance Tax Fund/District 3		24,000		0		0		0
Construction & Conveyance Tax Fund/District 9		27,000		0		0		0
Convention & Cultural Affairs Fund		2,596,533		2,495,533		2,404,696		3,154,696
Total Recreation and Cultural Services CSA	\$	3,360,796	\$	2,714,396	\$	2,620,151	\$	3,370,151
Transportation Services CSA								
Construction Excise Tax Fund	\$	171,000	\$	0	\$	0	\$	0
Maintenance Assessment District #2		2,784		2,408		2,408		2,408
Maintenance Assessment District #8		2,720		2,353		2,353		2,353
Maintenance Assessment District #9		27,144		23,480		23,480		23,480
Maintenance Assessment District #11		7,346		6,354		6,354		6,354
Maintenance Assessment District #15		19,232		16,636		16,636		16,636
Maintenance Assessment District #19		7,162		6,195		6,195		6,195
Maintenance Assessment District #20		24,810		21,461		21,461		21,461
Maintenance Assessment District #21		10,400		8,996		8,996		8,996
Maintenance Assessment District #22		40,720		35,223		35,223		35,223
Total Transportation Services CSA	\$	313,318	\$	123,106	\$	123,106	\$	123,106
TOTAL	\$	6,467,389	\$	5,206,902	\$	5,117,457	\$	5,867,457

## Budget Program: Earmarked Reserves City Service Area: Multiple

Earmarked Reserves	Act	-2003 tual 1	2003-2004 Adopted 2		Adopted Forecast		2004-2005 Adopted 4	
Economic and Neighborhood Development CSA	•		•		_		•	
Burrowing Owl	\$	0	\$	338,520	\$	0	\$	338,520
Comprehensive General Plan Update		0		0		0		200,000
Fee Supported - Building		0		1,185,479		0		4,730,417
Fee Supported - Fire		0		264,432		0		0
Fee Supported - Planning		0		557,973		0		1,106,226
Fee Supported - Public Works  Total Economic/Neighborhood Develop. CSA	\$	0 <b>0</b>	\$	2, <b>346,404</b>	\$	0 <b>0</b>	\$	1,671,234 <b>8,046,397</b>
Total Economic/Neighborhood Develop. CSA	Ψ	U	Ψ	2,340,404	Φ	U	Ψ	0,040,397
Public Safety CSA								
Computer-Aided Dispatch System Replacement	\$	0	\$	1,000,000	\$	0	\$	0
Total Public Safety CSA	\$	0	\$	1,000,000	\$	0	\$	0
Recreation and Cultural Services CSA								
California Theatre Maintenance	\$	0	\$	0	\$	750,000	\$	0
Enhanced Parks Maintenance	Ψ	0	Ψ	1,963,884	Ψ	0	Ψ	2,908,276
Hayes Mansion Conference Center		0		0		0		5,000,000
New Parks & Recreation Facilities Maintenance		0		224,000		373,000		0
Total Recreation and Cultural Services CSA	\$	0	\$	2,187,884	\$	1,123,000	\$	7,908,276
Transportation Services CSA								
Street Maintenance Activities	\$	0	\$	0	\$	137,000	\$	0
Total Transportation Services CSA	\$	0	\$	0	\$	137,000	\$	0
roun runoportunon corridos cor.	•	J	•	· ·	•	.0.,000	*	· ·
Strategic Support CSA	•	_	•		•			_
2003-2004 Future Deficit	\$	0	\$	5,548,231	\$	0	\$	0
Communications		0		0		143,000		0
Compensation/State Budget Impact Contingency Plan		0		0		0		2,000,000
Computer		0		0		250,000		0
e-Government Applications		0		1,810,000		0		1,310,000
Economic Uncertainty		0		15,810,000		0		10,436,180
Equipment		0		0		100,000		0
Future Capital Projects/SNI Reserve		0		6,846,718		0		6,846,718
Geographic Information Systems		0		184,725		0		184,725
New Civic Center Operating & Maintenance		0		0		452,768		452,768
Salary and Benefit		0		20,810,985		3,785,000		4,400,245
Workers' Compensation/General Liability		0		15,000,000		0		10,000,000
Total Strategic Support CSA	\$	0	\$	66,010,659	\$	4,730,768	\$	35,630,636
TOTAL	\$	0	\$	71,544,947	\$	5,990,768	\$	51,585,309

## Budget Program: Contingency Reserve City Service Area: Strategic Support

Strategic Support	2002-2003 Actual 1	3	2003-2004 Adopted 2	2004-2005 Forecast 3	2004-2005 Adopted 4
Strategic Support CSA					
Contingency Reserve	\$	0	\$ 25,086,675	\$ 24,057,000	\$ 24,473,675
Total Strategic Support CSA	\$	0	\$ 25,086,675	\$ 24,057,000	\$ 24,473,675
TOTAL	\$	0	\$ 25,086,675	\$ 24,057,000	\$ 24,473,675